

# Form 8879-EO

## IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

Department of the Treasury  
Internal Revenue Service

For calendar year 2016, or fiscal year beginning SEP 1 - 2016, and ending AUG 31, 20 2017  
 Do not send to the IRS. Keep for your records.  
 Information about Form 8879-EO and its instructions is at [www.irs.gov/form8879eo](http://www.irs.gov/form8879eo).

2016

Name and title of officer  
A. W. BROWN LEADERSHIP FELLOWSHIP ACADEMY

Employer identification number  
75-2742162

JAMES MONTFORT

CFO

### Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-), Bdd, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1 a Form 990 check here . . . . . <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . . .	1b	19,588,289.
2 a Form 990-EZ check here . . . . . <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9) . . . . .	2b	
3 a Form 1120-POL check here . . . . . <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22) . . . . .	3b	
4 a Form 990-PF check here . . . . . <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part VI, line 5) . . . . .	4b	
5 a Form 8868 check here . . . . . <input type="checkbox"/>	b Balance Due (Form 8868, line 3c) . . . . .	5b	

### Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2016 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount in Part I of the organization's electronic return. I consent to allow my name and title to be used on the return, and I authorize the organization to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the return, (b) the reason for any delay in processing the return or funds withdrawal (direct debit) entry to the financial institution account indicated, and (c) the reason for any delay in processing the return or funds withdrawal (direct debit) entry to the financial institution account indicated. I also authorize the organization to initiate an electronic contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days after the payment (settlement) date. I must authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

☐ I authorize

ERO firm name

to enter my PIN

Enter five numbers, but do not enter all zeros

as my signature

on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☒ As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature

Date 09/19/2017

### Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN . . . . .

75692310056  
do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2016 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

*[Signature]*

Date 07/09/2018

ERO Must Retain This Form - See Instructions  
Do Not Submit This Form To the IRS Unless Requested To Do So

BAA For Paperwork Reduction Act Notice

Form 8879-EO (2016)

DO NOT FILE THIS RETURN  
FILED ELECTRONICALLY  
PLEASE SIGN & RETURN  
AUTHORIZATION FORM TO  
THIS OFFICE. THANK YOU

## Return of Organization Exempt From Income Tax

2016

Department of the Treasury  
Internal Revenue ServiceUnder section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
Do not enter social security numbers on this form as it may be made public.  
Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Open to Public Inspection

## A For the 2016 calendar year, or tax year beginning Sep 1, 2016, and ending Aug 31, 2017

## B Check if applicable:

☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

Name of organization: **A. W. BROWN LEADERSHIP FELLOWSHIP ACADEMY**  
 Doing business as:  
 Number and street (or P.O. box if mail is not delivered to street address):  
**3810 WEST RED BIRD LANE**  
 City or town, state or province, county, and ZIP or foreign postal code:  
**DALLAS TX 75237**

Employer identification number:  
**75-2742162**  
 Telephone number:  
**(972) 421-6417**

Gross receipts: \$19,588,289.  
 Is this a group return for subordinates? ☐ Yes ☒ No  
 Are all subordinates included? ☐ Yes ☒ No  
 If "No," attach a list (see instructions)

## C Tax-exempt status:

Form of organization: ☒ N/A ☐ Corporation ☐ Trust ☐ Association ☐ Other ☐  
 Website: **N/A**

Year of formation: **1999** M State of legal domicile: **TX**  
 (H) Group exemption number: **1999**

## Part I Summary

1 Briefly describe the organization's mission or most significant activities: **TEXAS CHARTER SCHOOL**

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.  
 3 Number of voting members of the governing body (Part VII, line 1a): **3**  
 4 Number of independent voting members of the governing body (Part VI, line 1b): **3**  
 5 Total number of individuals employed in calendar year 2016 (Part V, line 2a): **7**  
 6 Total number of volunteers (estimate if necessary): **419**  
 7a Total unrelated business revenue from Part VIII, column (c), line 12: **0.**  
 7b Net unrelated business taxable income from Form 990-T, line 34: **0.**

Revenue

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1b):	300,297.	267,650.
9 Program service revenue (Part VIII, line 2g):	18,722,891.	19,270,762.
10 Investment income (Part VII, column (a), lines 3, 4, and 7d):	112,487.	49,877.
11 Other revenue (Part VIII, column (a), lines 5, 6d, 8c, 9c, 10c, and 11e):	19,135,675.	19,588,289.
12 Total revenue — add lines 8 through 11 (must equal Part VIII, column (a), line 12):	19,135,675.	19,588,289.

Expenses

	Prior Year	Current Year
13 Grants and similar amounts paid (Part IX, column (a), lines 1-3):	11,408,974.	13,233,137.
14 Benefits paid to or for members (Part IX, column (a), line 4):	7,378,198.	7,285,855.
15 Salaries, other compensation, employee benefits (Part IX, column (a), lines 5-10):	18,787,172.	20,518,992.
16a Professional fundraising fees (Part IX, column (a), line 11e):	348,503.	-930,703.
17 Other expenses (Part IX, column (a), lines 11a-11d, 11f-24e):	7,378,198.	7,285,855.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (a), line 25):	348,503.	-930,703.
19 Revenue less expenses. Subtract line 18 from line 12:	7,378,198.	7,285,855.

Net Assets or Fund Balances

	Prior Year	Current Year
20 Total assets (Part X, line 16):	34,772,335.	32,611,229.
21 Total liabilities (Part X, line 26):	27,197,837.	25,967,434.
22 Net assets or fund balances. Subtract line 21 from line 20:	7,574,498.	6,643,795.

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: **JAMES MONTEFORT**  
 Type or print name and title: **FILED ELECTRONICALLY**

Date: **09/19/17**  
 CFO

Paid Preparer Use Only

Print/Type preparer's name: **WILLIAM E. BROWN II, AUTHORIZATION FORM TO**  
 Firm's name: **WILLIAM E. BROWN II, AUTHORIZATION FORM TO**  
 Firm's address: **100 DECKER CT STE 110 IRVING TX 75062-2320**

Check ☐ if self-employed  
 PTIN: **F01686594**  
 Firm's EIN: **75-1476822**  
 Phone no. (972) 432-9771

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No  
 BAA For Paperwork Reduction Act Notice, see the separate instructions. TEF0101 11/16/15 Form 990 (2016)



**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

PROVIDING FREE EDUCATION  
TO GREATER THAN 1,200 ECONOMICALLY DISADVANTAGED CHILDREN FROM PRE K3

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

If 'Yes,' describe these new services on Schedule O.

Yes ☒ No ☒

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If 'Yes,' describe these changes on Schedule O.

Yes ☐ No ☒

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 16,826,335. Including grants of \$ 0.) (Revenue \$ 19,320,639.)

TEXAS CHARTER SCHOOL,  
PROVIDING FREE EDUCATION  
TO GREATER THAN 1,200 ECONOMICALLY DISADVANTAGED CHILDREN FROM PRE K3

4b (Code: ) (Expenses \$ Including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ Including grants of \$ ) (Revenue \$ )

4d Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 16,826,335.

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TEEA0102 11/16/16

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A. . . . .	1	X
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . .	2	X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. . . . .	3	X
4 Section 501(c)(3) organizations: Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II. . . . .	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III. . . . .	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I. . . . .	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II. . . . .	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III. . . . .	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV. . . . .	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V. . . . .	10	X
11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI. . . . .	11a	X
b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII. . . . .	11b	X
c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII. . . . .	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX. . . . .	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X. . . . .	11e	X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X. . . . .	11f	X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII. . . . .	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional. . . . .	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. . . . .	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV. . . . .	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV. . . . .	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV. . . . .	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions). . . . .	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II. . . . .	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III. . . . .	19	X

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**Part IV Checklist of Required Schedules** (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H . . . . .	20a	X
b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 17? If 'Yes,' complete Schedule I, Parts I and II . . . . .	21	X
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 27? If 'Yes,' complete Schedule I, Parts I and II . . . . .	22	X
23 Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J . . . . .	23	X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25a. . . . .	24a	X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	24b	X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c	X
d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? . . . . .	24d	X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I . . . . .	25a	X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I . . . . .	25b	X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II . . . . .	26	X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III . . . . .	27	X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV . . . . . b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV . . . . . c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV . . . . .	28a 28b 28c	X X X
29 Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M . . . . .	29	X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M . . . . .	30	X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I . . . . .	31	X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II . . . . .	32	X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I . . . . .	33	X
34 Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part III, or IV, and Part V, line 1 . . . . .	34	X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	35a	X
b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 . . . . .	35b	X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2 . . . . .	36	X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI . . . . .	37	X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O . . . . .	38	X

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Form 990 (2016)

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V.

1a	Enter the number reported in Box 3 of Form 1099. Enter -0- if not applicable.	1a	126	Yes	No
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	419		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X		
Note:	If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X	
b	If 'Yes,' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O.	3b			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X	
b	If 'Yes,' enter the name of the foreign country: ▶				
See instructions for filing requirements for FIDICEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X	
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X	
c	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X	
b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	Organizations that may receive deductible contributions under section 170(c).				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X	
b	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		X	
d	If 'Yes,' indicate the number of Forms 8282 filed during the year.	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9	Sponsoring organizations maintaining donor advised funds.				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	Section 501(c)(7) organizations. Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b			
11	Section 501(c)(12) organizations. Enter:				
a	Gross income from members or shareholders.	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year.	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
a	Is the organization licensed to issue qualified health plans in more than one state?	13a			
Note:	See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b			
c	Enter the amount of reserves on hand.	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X	
b	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O.	14b			



**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI. ☒**Section A. Governing Body and Management**

1 a	Enter the number of voting members of the governing body at the end of the tax year. . . . .	1 a	7	Yes	No
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent . . . . .	1 b	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .		2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . . .		3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .		5		X
6	Did the organization have members or stockholders? . . . . .		6		X
7 a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .		7 a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .		7 b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: . . . . .				
a	The governing body? . . . . .		8 a		X
b	Each committee with authority to act on behalf of the governing body? . . . . .		8 b		X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. . . . .		9		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

10 a	Did the organization have local chapters, branches, or affiliates? . . . . .	10 a	X	Yes	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .	10 b	X		
11 a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .	11 a	X		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. . . . .				
12 a	Did the organization have a written conflict of interest policy? If "No," go to line 13. . . . .	12 a	X		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	12 b	X		
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. . . . .	12 c	X		
13	Did the organization have a written whistleblower policy? . . . . .	13	X		
14	Did the organization have a written document retention and destruction policy? . . . . .	14	X		
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .				
a	The organization's CEO, Executive Director, or top management official . . . . .	15 a	X		
b	Other officers or key employees of the organization. . . . .	15 b	X		
16 a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). . . . .				
b	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	16 a			X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	16 b			

**Section C. Disclosure**

17 List the states with which a copy of this Form 990 is required to be filed. ▶

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website☐ Another's website☐ Upon request☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶

JAMES MONFORT 3810 WEST RED BIRD LANE DALLAS TX 75237 (972) 421-6417  
BAA TEEA0106 11/18/16 Form 990 (2016)

## Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's ten current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☒ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average compensation per week, including honoraria, fees, and other income received from the organization below dotted line (no)	(C) Position (do not check more than one box, unless person is both an officer and a director)					(D) Reportable compensation from (W-2/1099-MISC)	(E) Reportable compensation from (W-2/1099-MISC)	(F) Estimated amount of other compensation from organization and related organizations
		Individual trustee or director	Officer	Key employee	Highest compensated employee	Former			
(1) HON. GEORGE COLLINGS PRESIDENT	4.00	X	X						
(2) LOU ANN PHILLIPS VICE-PRESIDENT	3.00	X		X					
(3) VERETTA FRAIZER, ATTY DIRECTOR	3.00	X							
(4) SUSIE TEMPLE DIRECTOR	3.00	X							
(5) LANDRA PETERSON DIRECTOR	3.00	X							
(6) DANIEL DIAZ DIRECTOR	3.00	X							
(7) JOHNATHAN PARKER DIRECTOR	3.00	X							
(8) LAURA MIMS SUPERINTENDENT	40.00		X	X			252,168.		
(9) JUDY H. CARROL DIRECTOR OPERATIONS	40.00		X	X					
(10) JAMES D. MONTEFORT CHIEF FINANCIAL OFFICER	40.00		X	X			178,334.		
(11) WAND PEER PURCHASING	40.00		X						
(12) JAMIRA ARMSTRONG BOARD SECRETARY	40.00		X						
(13) ARYOND BROWN FORMER				X			162,501.		
(14) PAULA BROWN FORMER					X		175,000.		

Form 990 (2015)



**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average number of hours per week (do not include hours for other organizations below line)	(C) Position (do not check more than one box, even if the person holds more than one position)				(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from all other organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization (do not include compensation from other organizations)
		Individual trustee or director	Officer	Key employee	Former			
(15) NIA KHEPERA PRINCIPAL				X		128,334.		
(16)								
(17)								
(18)								
(19)								
(20)								
(21)								
(22)								
(23)								
(24)								
(25)								
<b>1 b Sub-total</b>						896,337.		
<b>c Total from continuation sheets to Part VII, Section A</b>						896,337.		
<b>d Total (add lines 1b and 1c)</b>						896,337.		
<b>2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization</b>	5							

<b>3</b> Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual	3	X	No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes,' complete Schedule J for such individual	4	X	No
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person	5	X	No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
THE PAPER PLATE 4848 S COCKERILL HILL DALLAS TX 75211	FOOD SERVICES	868,548.
HART HEERY HILL CONWAY 9800 HYATT AVE SAN ANTONIO TX 78251	STAFF DEVELOPMENT	236,810.
TIMEE CUSTOM CABINETS 1334 LYNDON AVE DESOTO TX 75115	CONSTRUCTION/INSTALLATION	229,254.
BUILDING SOLUTIONS 9401 LBJ FRYWY #410 DALLAS TX 75243	CONSTRUCTION/INSTALLATION	145,859.
AMEX P O BOX 650448 DALLAS TX 75265	FINANCING	142,649.
<b>2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization</b>	5	

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII ☐

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>					
<b>1 a</b> Federated campaigns	<b>1 a</b>				
<b>b</b> Membership dues	<b>1 b</b>				
<b>c</b> Fundraising events	<b>1 c</b>				
<b>d</b> Related organizations	<b>1 d</b>				
<b>e</b> Government grants (contributions)	<b>1 e</b>				
<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1 f</b>	267,650.			
<b>g</b> Noncash contributions included in lines 1a-1f: \$					
<b>h Total.</b> Add lines 1a-1f		267,650.			
<b>Program Service Revenue</b>					
<b>2 a</b> TEXAS EDUCATION AGENCY	<b>Business Code</b>				
<b>b</b> FEDERAL EDUCATION AND FOOD	611710	17,082,126.	17,082,126.	0.	0.
<b>c</b> LOCAL FEES	611710	2,143,404.	2,143,404.	0.	0.
<b>d</b>		45,232.	45,232.	0.	0.
<b>e</b>					
<b>f</b> All other program service revenue					
<b>g Total.</b> Add lines 2a-2f		19,270,762.			
<b>3</b> Investment income (including dividends, interest and other similar amounts)					
<b>4</b> Income from investment of tax-exempt bond proceeds		49,877.	49,877.	0.	0.
<b>5</b> Royalties					
<b>6 a</b> Gross rents	(i) Real				
<b>b</b> Less: rental expenses	(ii) Personal				
<b>c</b> Rental income or (loss)					
<b>d</b> Net rental income or (loss)	(i) Securities				
<b>7 a</b> Gross amount from sales of assets other than inventory	(ii) Other				
<b>b</b> Less: cost or other basis and sales expenses					
<b>c</b> Gain or (loss)					
<b>d</b> Net gain or (loss)					
<b>8 a</b> Gross income from fundraising events (not including: \$ of contributions reported on line 1c). See Part IV, line 18.					
<b>b</b> Less: direct expenses					
<b>c</b> Net income or (loss) from fundraising events					
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19.					
<b>b</b> Less: direct expenses					
<b>c</b> Net income or (loss) from gaming activities					
<b>10 a</b> Gross sales of inventory, less returns and allowances					
<b>b</b> Less: cost of goods sold					
<b>c</b> Net income or (loss) from sales of inventory					
<b>Miscellaneous Revenue</b>					
<b>11 a</b>	<b>Business Code</b>				
<b>b</b>					
<b>c</b>					
<b>d</b> All other revenue		0.	0.	0.	0.
<b>e Total.</b> Add lines 11a-11d		0.	0.	0.	0.
<b>12 Total revenue.</b> See instructions		19,588,289.	19,320,639.	0.	0.

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**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX: ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21. . . . .				
2 Grants and other assistance to domestic individuals. See Part IV, line 22. . . . .				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .				
4 Benefits paid to or for members. . . . .				
5 Compensation of current officers, directors, trustees, and key employees. . . . .	1,014,558.	400,176.	611,501.	2,881.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). . . . .				
7 Other salaries and wages. . . . .	11,083,428.	9,420,914.	1,662,514.	0.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). . . . .				
9 Other employee benefits. . . . .	221,864.	188,584.	33,275.	5.
10 Payroll taxes. . . . .	565,073.	480,312.	84,612.	149.
11 Fees for services (non-employees):	348,214.	295,882.	52,044.	288.
a Management. . . . .				
b Legal. . . . .	104,770.	0.	104,770.	0.
c Accounting. . . . .	55,602.	27,801.	27,801.	0.
d Lobbying. . . . .				
e Professional fundraising services. See Part IV, line 17. . . . .				
f Investment management fees. . . . .	36,370.	0.	36,370.	0.
9 Other: (If line 19 amount exceeds 10% of line 25, column (A) amount, list line 19 expenses on Schedule O.) . . . . .	1,180,252.	1,003,214.	177,038.	0.
12 Advertising and promotion. . . . .				
13 Office expenses. . . . .	201,473.	171,252.	30,221.	0.
14 Information technology. . . . .				
15 Royalties. . . . .				
16 Occupancy. . . . .	669,846.	569,369.	100,477.	0.
17 Travel. . . . .	36,040.	0.	36,040.	0.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials. . . . .				
19 Conferences, conventions, and meetings. . . . .				
20 Interest. . . . .	931,926.	792,137.	139,789.	0.
21 Payments to affiliates. . . . .				
22 Depreciation, depletion, and amortization. . . . .	1,059,694.	900,740.	158,954.	0.
23 Insurance. . . . .	154,618.	131,425.	23,193.	0.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) . . . . .				
a SECURITY. . . . .	260,170.	221,144.	39,026.	0.
b PROPERTY TAXES. . . . .	15,521.	13,193.	2,328.	0.
c OTHER. . . . .	378,571.	321,785.	56,786.	0.
d STUDENT ACTIVITIES. . . . .	359,111.	305,244.	53,867.	0.
e All other expenses. . . . .	1,841,891.	1,583,163.	258,728.	0.
25 Total functional expenses. Add lines 1 through 24e. . . . .	20,519,992.	16,826,335.	3,689,334.	3,323.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). . . . .				

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Form 990 (2016)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X. ☐

	(A) Beginning of year	(B) End of year
<b>Assets</b>		
1 Cash – non-interest-bearing		
2 Savings and temporary cash investments	3,526,935.	2,121,205.
3 Pledges and grants receivable, net		
4 Accounts receivable, net	2,068,037.	1,583,000.
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)) persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations (section 501(c)(3) voluntary employees' beneficiary organizations (see instructions). Complete Part III of Schedule L		
7 Notes and loans receivable, net		
8 Inventories for sale or use		
9 Prepaid expenses and deferred charges	190,872.	164,952.
10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 33,029,040.	10c 24,079,344.
b Less: accumulated depreciation	10b 8,949,696.	11 4,652,212.
11 Investments – publicly traded securities	23,644,499.	10c 24,079,344.
12 Investments – other securities. See Part IV, line 11	4,427,634.	11 4,652,212.
13 Investments – program-related. See Part IV, line 11		
14 Intangible assets		
15 Other assets. See Part IV, line 11	914,358.	10 516.
16 Total assets. Add lines 1 through 15 (must equal line 34)	34,772,335.	16 32,611,229.
17 Accounts payable and accrued expenses	1,143,089.	17 1,603,100.
18 Grants payable		18
19 Deferred revenue		19
20 Tax-exempt bond liabilities	26,054,748.	20 24,364,334.
21 Escrow or custodial account liability. Complete Part IV of Schedule D		21
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22
23 Secured mortgages and notes payable to unrelated third parties		23
24 Unsecured notes and loans payable to unrelated third parties		24
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25
26 Total liabilities. Add lines 17 through 25	27,197,837.	26 25,967,434.
<b>Liabilities</b>		
27 Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.		
28 Unrestricted net assets	925,791.	27 925,791.
29 Temporarily restricted net assets	6,648,707.	28 5,718,004.
30 Permanently restricted net assets		29
31 Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.		
32 Capital stock or trust principal, or current funds		30
33 Paid-in or capital surplus, or land, building, or equipment fund		31
34 Retained earnings, endowment, accumulated income, or other funds	7,574,498.	32 6,643,795.
Total net assets or fund balances	34,772,335.	34 32,611,229.
<b>Net Assets or Fund Balances</b>		

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Form 990 (2016)



**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI. ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	19,588,289.
2	Total expenses (must equal Part IX, column (A), line 25)	2	20,518,992.
3	Revenue less expenses. Subtract line 2 from line 1	3	-930,703.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	7,574,498.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	6,643,795.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII. ☒

1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_

If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.

2a Were the organization's financial statements compiled or reviewed by an independent accountant? ☐ Yes ☒ No

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:

☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

b Were the organization's financial statements audited by an independent accountant? ☐ Yes ☒ No

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:

☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis

c If 'Yes,' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? ☐ Yes ☒ No

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? ☐ Yes ☒ No

b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

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Form 990 (2016)

**SCHEDULE A**  
(Form 990 or 990-EZ)

**Public Charity Status and Public Support**  
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

OMB No. 1545-0047  
**2016**  
Open to Public Inspection

Name of the organization

A W BROWN LEADERSHIP FELLOWSHIP ACADEMY

Employer identification number

75-2742162

**Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.**

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☒ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vii). (Complete Part II.)
- 9 ☐ An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 35-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(5). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
- b ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
- c ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
- d ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations: . . . . .
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (attach separate sheet with instructions above (see instructions))	(iv) Is the organization included in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						



Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any unusual grants.)						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge.						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)						12
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14
15 Public support percentage from 2015 Schedule A, Part II, line 14	15
	%

- 16a 33-1/3% support test—2016. If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.
- b 33-1/3% support test—2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.
- 17a 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.
- b 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.
- 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.

**Part III** **Support Schedule for Organizations Described in Section 509(a)(2)**  
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any unusual grants.) . . . . .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . . .						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge. . . . .						
6 Total. Add lines 1 through 5 . . . . .						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons . . . . .						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . . .						
c Add lines 7a and 7b . . . . .						
8 Public support. (Subtract line 7c from line 6.) . . . . .						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6 . . . . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . . .						
c Add lines 10a and 10b . . . . .						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . . .						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) . . . . .						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. . . . . ☐

**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f)) . . . . .	15	%
16 Public support percentage from 2015 Schedule A, Part III, line 15 . . . . .	16	%

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f)) . . . . .	17	%
18 Investment income percentage from 2015 Schedule A, Part III, line 17 . . . . .	18	%
19a 33-1/3% support tests—2016. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization . . . . .	<input type="checkbox"/>	
b 33-1/3% support tests—2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization . . . . .	<input type="checkbox"/>	
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. . . . .	<input type="checkbox"/>	



**Part IV Supporting Organizations**  
(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.		
<b>4a</b> Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below. (If applicable, also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).)		
<b>b</b> Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> Substitutions only. Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in Part VI.		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI.		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI.		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI.		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.		
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

11	Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? b A family member of a person described in (a) above? c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI.	Yes	No
		11a	
		11b	
		11c	

Section B. Type I Supporting Organizations

1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	Yes	No
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization(s)? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	1	
		2	

Section C. Type II Supporting Organizations

1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	Yes	No
		1	

Section D. All Type III Supporting Organizations

1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played in this regard.	3	

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2	Activities Test. Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a	
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's involvement.	2b	
3	Parent of Supported Organizations. Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a	
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard.	3b	



**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A – Adjusted Net Income**

	(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1	
2 Recoveries of prior-year distributions	2	
3 Other gross income (see instructions)	3	
4 Add lines 1 through 3.	4	
5 Depreciation and depletion	5	
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7 Other expenses (see instructions)	7	
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8	

**Section B – Minimum Asset Amount**

	(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).		
a Average monthly value of securities	1a	
b Average monthly cash balances	1b	
c Fair market value of other non-exempt-use assets	1c	
d Total (add lines 1a, 1b, and 1c)	1d	
e Discount claimed for blockage or other factors (explain in detail in Part VI):		
2 Acquisition indebtedness applicable to non-exempt-use assets	2	
3 Subtract line 2 from line 1d.	3	
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6 Multiply line 5 by .035.	6	
7 Recoveries of prior-year distributions	7	
8 Minimum Asset Amount (add line 7 to line 6)	8	

**Section C – Distributable Amount**

	Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1
2 Enter 85% of line 1.	2
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3
4 Enter greater of line 2 or line 3.	4
5 Income tax imposed in prior year	5
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6

☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

BAA

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

**Section D — Distributions**

1	Amounts paid to supported organizations to accomplish exempt purposes	Current Year
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions.	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9	Distributable amount for 2016 from Section C, line 6	
10	Line 8 amount divided by Line 9 amount	

**Section E — Distribution Allocations (see instructions)**

1	Distributable amount for 2016 from Section C, line 6	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
2	Underdistributions, if any, for years prior to 2016 (reasonable cause required — explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2016:			
a				
b				
c	From 2013 . . . . .			
d	From 2014 . . . . .			
e	From 2015 . . . . .			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D, line 7:			
a	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
c	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a				
b	Excess from 2013 . . . . .			
c	Excess from 2014 . . . . .			
d	Excess from 2015 . . . . .			
e	Excess from 2016 . . . . .			



**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.  
(See instructions.)

SCHEDULE D  
(Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes' on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

OMB No. 1545-0047  
2016  
Open to Public Inspection

A. W. BROWN LEADERSHIP FELLOWSHIP ACADEMY

75-2742162

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 6.

1	Total number at end of year	(a) Donor advised funds	(b) Funds and other accounts
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply): <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) <input type="checkbox"/> Preservation of a historically important land area <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of open space <input type="checkbox"/> Preservation of a certified historic structure
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

a	Total number of conservation easements	2a	Held at the End of the Tax Year
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year		

4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	<input type="checkbox"/> Yes <input type="checkbox"/> No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(n)(4)(B)(i) and section 170(n)(4)(B)(ii)?	<input type="checkbox"/> Yes <input type="checkbox"/> No
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 8.

1	a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X (iii) If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1 b Assets included in Form 990, Part X	
BAA	For Paperwork Reduction Act Notice, see the instructions for Form 990.	

TEEA3301 09/15/16

Schedule D (Form 990) 2016



Part II	Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)
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3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collections items (check all that apply):

- |   |                                     |   |                           |
|---|-------------------------------------|---|---------------------------|
| a | Public exhibition                   | d | Loan or exchange programs |
| b | Scholarly research                  | e | Other _____               |
| c | Preservation for future generations |   |                           |

4. Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table:

c Beginning balance . . . . .	1c	
-------------------------------	----	--

d Additions during the year . . . . .	1d
e Distributions during the year . . . . .	1e

1f Ending balance.	1f	
2a Did the organization include an amount on Form 990, Part X, line 21 for escrow or custodial account liability?		Yes

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

<b>Part V</b>	<b>Endowment Funds.</b> Complete if the organization answered 'Yes' on Form 990, Part IV, line 10
---------------	---

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance . . .					
b Contributions . . . . .					
c Net investment earnings, gains, and losses . . . . .					
d Grants or scholarships . . . . .					
e Other expenditures for facilities and programs . . . . .					
f Administrative expenses . . . . .					
g End of year balance . . . . .					

2. Provide the estimated percentage of the current year end balance (line 19, column (a)) held as

a Board designated or quasi-endowment \_\_\_\_\_ 8

b Permanent endowment \_\_\_\_\_

**c** Temporarily restricted endowment 5%  
The percentages on lines 2a, 2b, and 2c should equal 100%.

3 a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations . . . . .	3a(i)	
(ii) related organizations . . . . .	3a(ii)	

b If Yes, on line 3a(i), are the related organizations listed as required on Schedule R?	Yes	
	No	
Describe in Part VIII the intended uses of the organization's endowment funds	3b	

## Part VI Land, Buildings, and Equipment

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .		5,000,322.		5,000,322.
b Buildings . . . . .		23,849,441.		14,859,745.
c Leasehold improvements . . . . .			8,949,696.	
d Equipment . . . . .		4,179,277.		4,179,277.
e Other . . . . .				

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)	24,079,344
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**Part VII Investments – Other Securities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)		

**Part VIII Investments – Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.)	

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.



**Part XI** Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a	Net unrealized gains (losses) on investments	2a
b	Donated services and use of facilities	2b
c	Recoveries of prior year grants	2c
d	Other (Describe in Part XIII.)	2d
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a
b	Other (Describe in Part XIII.)	4b
c	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5

**Part XII** Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a	Donated services and use of facilities	2a
b	Prior year adjustments	2b
c	Other losses	2c
d	Other (Describe in Part XIII.)	2d
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a
b	Other (Describe in Part XIII.)	4b
c	Add lines 4a and 4b	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5

**Part XIII** Supplemental Information.  
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE J  
(Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.  
▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

OMB No. 1545-0047  
**2016**  
Open to Public  
Inspection

A W BROWN LEADERSHIP FELLOWSHIP ACADEMY

Employer identification number  
75-2742162

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- ☐ First-class or charter travel  
☐ Travel for companions  
☐ Tax indemnification and gross-up payments  
☐ Discretionary spending account  
☐ Housing allowance or residence for personal use  
☐ Payments for business use of personal residence  
☐ Health or social club dues or initiation fees  
☐ Personal services (such as, maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain.

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- ☐ Compensation committee  
☐ Independent compensation consultant  
☐ Written employment contract  
☐ Compensation survey or study  
☐ Approval by the board or compensation committee  
☐ Form 990 of other organizations

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a Receive a severance payment or change-of-control payment?  
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  
c Participate in, or receive payment from, an equity-based compensation arrangement?  
If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a The organization?  
b Any related organization?  
If 'Yes' on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a The organization?  
b Any related organization?  
If 'Yes' on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If 'Yes,' describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III.

9 If 'Yes' on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016



**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
LAURA MIMMS	(i)	251,667.	0.	500.	0.	0.	252,167.	0.
1 SUPERINTENDENT	(ii)	251,667.	0.	500.	0.	0.	252,167.	0.
JAMES D MONTFORT	(i)	178,334.	0.	0.	0.	0.	178,334.	0.
2 CHIEF FINANCIAL OFFICER	(ii)	178,334.	0.	0.	0.	0.	178,334.	0.
ARMOND BROWN	(i)	162,500.	1.	0.	0.	0.	162,501.	0.
3 FORMER	(ii)	162,500.	1.	0.	0.	0.	162,501.	0.
PAULA BROWN	(i)	175,000.	0.	0.	0.	0.	175,000.	0.
4 FORMER	(ii)	175,000.	0.	0.	0.	0.	175,000.	0.
5	(i)							
	(ii)							
6	(i)							
	(ii)							
7	(i)							
	(ii)							
8	(i)							
	(ii)							
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.



**SCHEDULE K**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990.  
► Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2016**

Open to Public  
Inspection

Name of the organization

A W BROWN LEADERSHIP FELLOWSHIP ACADEMY

Employer identification number

75-2742162

**Part I Bond Issues**

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A BNY MELON	95-3571558	652077114	10/11/12	5,680,000.	GENERAL CONSTRUCTION		X		X		X
B BNY MELON	95-3571558	650277AB2	10/11/12	21,562,812.	GENERAL CONSTRUCTION		X		X		X
C BNY MELON	95-3571558	650277ACO	10/11/12	2,385,000.	GENERAL CONSTRUCTION		X		X		X
D											

**Part II Proceeds**

	A		B		C		D	
1 Amount of bonds retired					13,398,024.			
2 Amount of bonds legally defeased								
3 Total proceeds of issue					23,947,812.			
4 Gross proceeds in reserve funds	23,947,812.				2,133,200.			
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds								
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds								
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion								
	Yes	No	Yes	No	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue?								
15 Were the bonds issued as part of an advance refunding issue?								
16 Has the final allocation of proceeds been made?								
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?								

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?								
2 Are there any lease arrangements that may result in private business use of bond-financed property?								

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2016

**Part III Private Business Use (Continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3 a Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .								
b If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? . . . . .								
c Are there any research agreements that may result in private business use of bond-financed property? . . . . .								
d If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? . . . . .								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government. . . . . ▶		(b)		(b)		(b)		(b)
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . ▶		(b)		(b)		(b)		(b)
6 Total of lines 4 and 5 . . . . .		(b)		(b)		(b)		(b)
7 Does the bond issue meet the private security or payment test? . . . . .								
8 a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . . . .								
b If 'Yes', to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . .		(b)		(b)		(b)		(b)
c If 'Yes' to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .								

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . .								
2 If 'No' to line 1, did the following apply?								
a Rebate not due yet? . . . . .								
b Exception to rebate? . . . . .								
c No rebate due? . . . . .								
If 'Yes' to line 2c, provide in Part VI the date the rebate computation was performed.								
3 Is the bond issue a variable rate issue? . . . . .								
4 a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? . . . . .								
b Name of provider . . . . .								
c Term of hedge . . . . .								
d Was the hedge superintegrated? . . . . .								
e Was the hedge terminated? . . . . .								



**Part IV Arbitrage (Continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
5 a Were gross proceeds invested in a guaranteed investment contract (GIC)? . . . . .								
b Name of provider . . . . .								
c Term of GIC . . . . .								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .								
6 Were any gross proceeds invested beyond an available temporary period? . . . . .								
7 Has the organization established written procedures to monitor the requirements of section 148? . . . . .								

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? . . . . .								

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

**Supplemental Information to Form 990 or 990-EZ**  
Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.  
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is  
at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

OMB No. 1545-0047  
**2016**  
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Employer identification number  
75-2742162

Name of the organization  
A. W. BROOK LEADERSHIP FELLOWSHIP ACADEMY

Pt XII, line 2c FINANCE INVESTMENT COMMITTEE  
Pt XII, line 3b A133  
Pt VI, line 12c REMIND BOARD ANNUALLY AND AUDITORS LETTER  
Pt VI, line 15a FINANCE INVESTMENT COMMITTEE  
Pt VI, line 11b FINANCE INVESTMENT COMMITTEE  
Pt VI, line 15b FINANCE INVESTMENT COMMITTEE  
Pt VI, line 8a FINANCE INVESTMENT COMMITTEE



Supporting Statement of:

Form 990 p 9/line 3 Column B

Description	Amount
INTEREST INCOME	44,901.
REALIZED GAINS	4,976.
Total	<u>49,877.</u>

Supporting Statement of:

Form 990 p 10/line 16 col (B)

Description	Amount
UTILITIES	414,595.
LEASES	154,774.
Total	<u>569,369.</u>

Supporting Statement of:

Form 990 p 10/line 16 col (C)

Description	Amount
UTILITIES	73,164.
LEASE	27,313.
Total	<u>100,477.</u>

Supporting Statement of:

Sch D, page 2/Equipment col (b)

Description	Amount
	3,953,277.
	226,000.
Total	<u>4,179,277.</u>

Greetings **Carol Richardson** -

This letter is to confirm our offer to you to join the A. W. Brown Leadership Academies Family for the 2018-19 Academic Year. I am excited to offer you this position and know that you will be a valued member of our team.

The details of this offer are summarized below:

- Job Title: **Teacher Science Lab**
- Annual Salary:

**\$40,000.00**

- Contract Days: **191** *\*All SOAR Employees follow a different calendar*
- Daily Rate: **\$209.42**
- Anticipated Start Date: **July 23, 2018** *\* All SOAR Employees follow a different calendar*

- Campus/Department: **Quest**
- Personal Time Off: **You will receive ten personal days per Academic Year accrued at one day per month to be used for illness and personal business.**
- Benefits: **You are eligible to participate in the AWBLA benefit plans. We offer a variety of benefits choices, including medical, dental, and vision options, as well as life insurance and disability plans. You will receive information on available options during In-Service.**
- Retirement: **All full-time employees contribute to TRS (the Teacher Retirement System of Texas), rather than Social Security.**

AWBLA offers all Teachers an Educator's Contract, which is included in this Employment Offer. This is the full and complete agreement between you and AWBLA with respect to this term of employment, and it supersedes any prior representations or agreement, whether written or oral, concerning your term of employment with AWBLA. Please note, grade levels and location are subject to change based on actual enrollment. This agreement shall be construed and interpreted in accordance with the laws of the state of Texas. It is understood that you will perform your duties to the best of your



## **PROFESSIONAL RESPONSIBILITIES**

11. Administer assessments in a variety of forms (formative, summative, standardized, etc.) in accordance with the District's testing programs.
1. Evaluate students' academic and social growth, keep appropriate records, prepare student reports and communicate with parents regarding their child's progress.
2. Communicate with parents, administration, and colleagues in a timely, consistent manner.
3. Perform basic attendance accounting and business services as required in an accurate and timely manner.
4. Supervise students in out-of-classroom activities during the assigned working day.
5. Share in the sponsorship of student activities and participate in faculty committees as agreed upon.
6. Attend all school functions as required by the AWBLA.

## **QUALIFICATIONS**

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily. The requirements listed below are representative of the knowledge, skill and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

## **EDUCATION AND/OR EXPERIENCE**

1. Bachelor's Degree required, Advanced degree and/or training desired.
2. Valid teaching credentials desired, (EC Certified required for Pre-Kindergarten 4).
3. A minimum of three years teaching experience at the PreK-8 level (not including substitute teaching or student teaching) desired.

## **COMMUNICATION SKILLS**

1. Ability to read and analyze, and interpret general business periodicals, professional journals, technical procedures, or government regulations.
2. Ability to write reports, business correspondence, and procedure manuals
3. Ability to effectively present information and respond to questions from groups of administrators, staff and general public.

## **OTHER SKILLS AND ABILITIES**

1. Highly organized with strong project management skills, and drive to meet organizational and departmental objectives; ability to manage projects on interrelated timelines.
2. Ability to apply knowledge of current research and theory in specific field
3. Ability to establish and maintain effective working relationships with students, staff and the community.
4. Ability to communicate clearly and concisely both in written and oral form.
5. Ability to perform duties in full compliance with all district requirements and Board of Directors policies
6. Professional presence and service orientation.

## **PHYSICAL DEMANDS**

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. While performing the duties of this job, the employee is regularly required to talk or hear. The employee is frequently required to stand; walk; sit; push; pull; use hands for fine manipulation; handle or feel and reach with hand and arms; stoop; kneel; crouch or crawl. The employee may occasionally lift and/or move small and large stacks of textbooks, media equipment, desks, and other classroom equipment up to 35 pounds and occasionally over 50 pounds. Some tasks require visual perception and discrimination.

## **WORK ENVIRONMENT**

The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. The work environment is a standard office setting and/or school classroom. The noise level in the work environment is usually low to moderate and occasionally high. Employee is required to maintain emotional control under stress. May have occasional prolonged and irregular hours; work on call and after hours.

## **OTHER**

The information contained in this job description is not an exhaustive list of the duties performed by this position. Additional duties are performed by the individuals currently holding this position and additional duties may be assigned. This job description is not a contract for employment or a promise or guarantee of any specific terms or conditions of employment. The school district may add to, modify or delete any aspect of this job (or the position itself) at any time, as it deems advisable.



### ACKNOWLEDGEMENT

I have read and understand this job description. My signature acknowledges that I am capable of performing the essential functions of this position with or without reasonable accommodations.

Carol Richardson

Employee's Name

July 9, 2018

Date

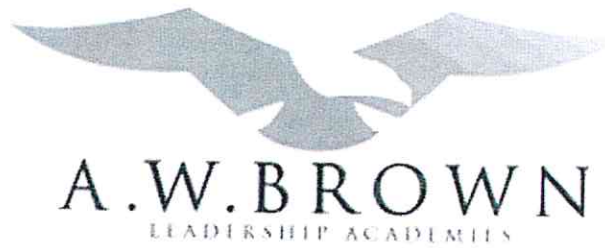
Carol Richardson

Employee's Signature

\_\_\_\_\_  
Supervisor's Name

\_\_\_\_\_  
Date

\_\_\_\_\_  
Supervisor's Signature



A. W. Brown Leadership Academies  
3810 W. Red Bird Lane Dallas, TX 75237

## EDUCATOR TERM CONTRACT

THE BOARD OF TRUSTEES {hereinafter, Board} of the A.W. BROWN LEADERSHIP ACADEMIES (SCHOOL), hereby employs the undersigned professional Educator, and the Educator accepts employment on the following terms and conditions:

1. The Educator shall be employed for the scholastic year 2018-2019.
2. The Board shall pay the Educator an annual salary pursuant to a schedule of workdays and applicable compensation policies as adopted by the Board, but in no event less than the state minimum salary.
3. This contract does not cover assignments of or payments for supplemental duties. Any such payments are not included as part of the annual salary under this contract. No property right to continued employment exists in such supplemental duties.
4. Educator shall be subject to assignment and reassignment according to the Superintendent.
5. This contract is conditioned on Educator's satisfactory providing the certification, or proof of highly qualified status as defined by the Texas Education Agency, service records, teaching credentials, and other records required by law, the Texas Education Agency, or the School. Misrepresentation or fraud by the Educator in any of these records or the employment application shall be good cause for dismissal.
6. Educator shall comply with the state and federal law, School policies, rules, regulations, and administrative directives, as they exist or may hereafter be amended. Educator shall perform to the satisfaction of the School all duties set forth in the job description or as assigned. Annually, the Board of Education shall provide each Educator a personnel guide which shall contain relevant employment policies, and rules relating to benefits and compensation, grievance and due process procedures, and other policies that may impact conditions of work.
7. The School shall conduct at least one written evaluation of Educator during each school year.
8. The Board may terminate Educator's contract or suspend Educator without pay during the term of this contract for good cause as determined by the Board in policy or for a financial exigency that requires a reduction in personnel. The Board Chairman or designee may suspend the Educator with pay pending a determination of whether good cause to dismiss exists. In the event the Board proposes to terminate this contract or suspend Educator without pay for good cause, the Educator shall be afforded all the rights set forth in Board policies.



9. Employment in federally or categorically funded positions is expressly conditioned upon the availability of full funding for the position. Any reductions in funding constitutes good cause for termination.
10. No right of tenure or any such contractual obligation expectancy of continued employment or claim of entitlement is created beyond the contract term.
11. Renewal or nonrenewal shall be in accordance with Subchapter E, Chapter 21, Texas Education Code if applicable, and Board policy. Not later than the 10th day before the last day of instruction, in a school year, the Superintendent shall notify the Educator in writing whether the Board proposes to renew or not renew the contract. The Educator may request a hearing on the proposed non-renewal by notifying the Board of such request not later than 15 days after receipt of the notice. At the hearing, the Educator may be represented by a person of his/her choice, hear the evidence supporting reason(s) for non-renewal, cross examine adverse witnesses, and present evidence.
12. Educator may resign without penalty from this term contract before the beginning of the school year specified in this contract by filing with administrative head of Human Capital a written resignation not later than the 45th day before the first day of instruction for the school year specified in the contract. In the event the educator resigns under his/her own free will anytime during this contract period the School may apply a 90 day penalty for liquidated damages.
13. This contract is subject to all applicable federal and state laws, rules, and regulations. Invalidity of any portion of this contract under the laws of the State of Texas or of the United States shall not affect the validity of the remainder of the contract.
14. The parties agree that this contract combines all prior agreements and representations concerning employment of the Educator into one document. This contract supersedes all prior contracts and representations concerning employment. No amendments to this contract shall be binding unless authorized by the Board, reduced to writing, and signed by both parties.
15. This offer of employment shall expire unless this contract is signed by Educator and received by the administration head of Human Resource Services by the date established the school. Failure to return the signed contract by this date shall constitute a rejection of the employment offer. Current employment, if any, shall terminate at the end of the existing contract term.

I have read this contract and agree to abide by its terms and conditions:

Carol Richardson  
Educator Print Name

July 9, 2018  
Date

Carol Richardson  
Educator's Signature

July 9, 2018  
Date

Lucia Minnis  
Superintendent's Signature

June 1, 2018  
Date

A.W.BROWN LEADERSHIP ACADEMIES  
CENTRAL OFFICE

www.AWBROWN.org | 972-709-4700 main | 3810 West Red Bird Lane | Dallas, TX 75237



JOB TITLE: **Teacher**

FLSA STATUS: **Exempt**

DEPARTMENT: **Campus Level**

POSITION REPORTS TO: **Principal/Assistant Principal**

CONTRACT DAYS: **191 (New Staff)/186 (Returning Teachers)** — *SOARS Teachers follow a different schedule*

### **JOB SUMMARY**

**To provide each student with a caring, stimulating, learning environment that will cultivate emotional intelligence and enable each child to reach his/her fullest academic potential.**

### **ESSENTIAL DUTIES AND RESPONSIBILITIES**

Employees in this position perform some of all of the following tasks. Other duties may be assigned. Essential duties of this position include the following:

#### **LEADERSHIP AND PROFESSIONAL DEVELOPMENT**

- Design and deliver instructional lessons to meet curriculum requirements adopted by TEA.
- Provide planned learning experiences that motivate learners, utilize best practices, are inclusive of parent participation, adhere to AWBLA educational model, and are developmentally appropriate.
- Develop current lesson plans (weekly) and instructional materials that provide individualized and small group instruction in order to adapt the curriculum to the needs of each learner.
- Select and utilize appropriate instructional materials, aids, and supplies that assist in the development of innovative, well-organized units of study.
- Identify, record, reflect on learners needs and cooperate with the professional learning community to assess, plan, monitor, and implement methods to solve student health, attitude, and learning issues.
- Work collaboratively with parents to design, deliver, and manage learning experiences for all learners.
- Maintain professional competence through participation in in-service activities and other learning opportunities and/or self-selected professional growth activities.

#### **MANAGEMENT**

8. Establish and maintain high standards of student behavior needed to achieve optimal learning atmosphere in the classroom.
1. Provide a functional and attractive environment in the classroom conducive for learning and aligned to the curriculum.
2. Plan and coordinate the work of aides, teacher assistants, parents, and other paraprofessionals as appropriate.